

Michael Grubbert
Senior Consultant Supply Chain Management /
Managing Partner

Nationality: German
Year of birth: 1970

Profile



Michael Grubbert is a supply chain and purchasing expert with more than 30 years of detailed experience in the automotive, renewable energy, electric mobility, plant engineering and mechanical engineering industries.

Through his stays abroad (Spain, Czech Republic and South Africa) and several projects in Eastern Europe, Asia and the U.S., he is culturally secure and adapts to new work environments easily. Methodological competence, process thinking, and management tools have been implemented just as reliably in the automotive industry, as his pragmatic approach in the rapidly growing family business. Due to various project management and leading functions in the technical / commercial / strategic environment, Mr. Grubbert is also recommended as an interim manager.

Expertise and Consulting Focus

The consulting focus is in the area of Supply Chain Optimization, focusing on strategy, procurement, production, quality and purchasing.

Qualification

Several successfully realized international projects and restructuring complete his profile.

Many years of experience in:

- Photovoltaics and semiconductor
- Automotive und its supply industry
- Plant manufacturing and engineering
- Measurement and control technology
- Metalworking industry
- Electronics industry
- Construction industry, chemical and medical industry
- Toolmaking and polymer processing
- E- Mobility
- Renewable energies

Topics

- Supply Chain Optimization
- Procurement Management
- Supplier Management
- Outsourcing
- Project- and Risk management
- Organization and Processes
- Trouble shooting
- Interim management

Consulting & Support

03/2016 – present

MG consulting & projekte GmbH, Auenwald
Managing Partner

Various international projects (for details see reference list)

08/2005 – 12/2012

Business consultant (self-employed)
MGC (Michael Grubbert Consulting), Auenwald, Sole proprietor

Consulting and services in the area of supply chain management and international supplier management.

Work experience

11/2005 – 06/2012

Centrotherm Photovoltaiks AG / Centrotherm Group, Blaubeuren / Ulm
General manager and CPO (Chief Procurement Officer)

- Group-wide development and management of materials logistics with strategic, dispositive, equipment, indirect, and project procurement, technology, scouting and supplier development team.
- Management of outsourcing, reduction of manufacturing costs, and supplier quality project.
- Evaluation of the China location, responsible for M&A and integration project.
- Introduction and optimization of ratio measurement, cockpit charts, risk and cost management.
- Reporting, supervision, and implementation of board projects.
- Strategic development of the supply chain, supplier management, purchasing methods, processes and organization.
- Management and development of subordinate employees.

Purchasing volume: several hundred million Euro

04/2004 – 10 / 2005

ROBERT BOSCH (Pty) Limited, Brits, South Africa

Senior executive, purchasing manager - Energy and body electronic division

- Creation of sub-Saharan potential matrix.
- Systematic and strategic market cultivation in the main material fields of aluminum pressure casting, mechanical processing, turning, wire harnesses, and electronic components.
- Redirection of indirect procurement and integration of procurement functions into the purchasing department.
- Creation of standardized contracts and their implementation.
- Supply chain optimization and supplier development in terms of quality, logistics, and cost.
- Outsourcing of tool design and construction and mechanical in-house production.
- Target cost workshops and production analyses.
- Creation of economic plan and implementation of purchasing management, goal deployment process, and cockpit charts.

07/2002 – 03/2004

ROBERT BOSCH GmbH, Stuttgart / Schillerhöhe

Project manager, redirection - Central office purchasing of capital goods

- Management of the worldwide project for redirecting the purchasing of machines, plants, and equipment.
- Control of various project groups and preparation of steering committee meetings.
- Development of a control and communication concept.
- Creation of structured knowledge retention.
- Planning and implementation of various workshops, reviews, and integration workshops.
- Development of a worldwide investment database (SQL-based).
- Coordination and development of strategies with cross-cutting fields.
- Country Officer for North America.

07/2000 – 06/2002

ROBERT BOSCH GmbH, Stuttgart / Schillerhöhe

Purchasing specialist - Central office purchasing of capital goods

- Global purchasing responsibility for the material groups, wrapping and balancing techniques, measurement and test techniques, special machines, and other equipment.
- Creation and implementation of global standard contracts and discount agreements.
- Management of global standardization work groups.
- Introduction of annual price negotiations, machine standardization, and generation bundling.
- Commercial management of development and research projects.
- Responsible for Brazil, Mexico and Spain.

02/1998 – 06/2000

ROBERT BOSCH spol. S r. o. Budweis Czech Republic

Group manager, technical functions - Business sector K6 plastics engineering

- Development of mold-specific design guidelines for the development of parts.
- Definition of standard tool concepts and tool design guidelines.
- Market development and supplier development in Eastern Europe.
- Organization of the tool development and procurement function.
- Organization of the internal tool design and construction in a 7 day / 3-shift operation.
- Maintenance, tool optimization, and cycle time reduction.
- Development of a tool FMEA for complex new parts.

04/1996 – 01/1998

ROBERT BOSCH GmbH, Waiblingen

Technical employee - Business sector K6 plastics engineering

- Maintenance of standard part documentation.
- Design of new parts and development and documentation of standards in the machine and tool area.
- Maintenance of standard part documentation.
- Design of new parts and development of experimental and standard molds.
- Procurement and scheduling responsibility for tools.
- Change studies and feasibility studies, Process and cycle optimizations.

04/1995 – 03/1996

ROBERT BOSCH Fabrica Aranjuez, SA, Spain

Team leader, maintenance - Business sector K6 plastics engineering

- Optimization of machine and tool maintenance in the injection molding sector.
- Standardization of interfaces for optimization of setup times and increase in machine and tool availability.
- Implementation of preventive machine and tool maintenance.

10/1994 – 03/1995

ROBERT BOSCH GmbH, Waiblingen

Preparatory tool design and construction - Business sector K6 plastics engineering

- Preparatory work for wire eroding/die sinking, turning and milling.
- Standardization of drawing practice and change management.
- Introduction of quick-change systems for the reduction of non-productive time.
- Coordination of tool precorrections.

01/1992 – 01/1994

ROBERT BOSCH GmbH, Waiblingen

Team leader / Steel mold maker - Business sector K6 plastics engineering

- Management of a team of toolmakers.
- Scheduling and quality control

07/1990 – 01/1991

ROBERT BOSCH GmbH, Waiblingen

Steel mold maker – Business sector K6 plastics engineering

Training, education and military service

01/1994 – 10/1994

Foreman

IHK Grunbach, Grundwald

02/1991 – 01/1992

Basic military service

3. Gebirgsjägerbataillon, Mittenwald

09/1987 – 07/1990

Toolmaker injection molding technology

Berufsschule Waiblingen, Waiblingen

1981 - 1987

Schickhardt Realschule (secondary school), Backnang

Add. qualifications / seminars

- Advanced management seminar
- Tools for quality assurance
- Leadership seminars
- Project manager seminars
- Purchasing seminars
- Supporting initiatives
- Intercultural training
- Coaching

Language skills

- German (native speaker)
- English (business fluent)
- Spanish (written and spoken)
- Czech (basic knowledge)